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# **PROPOSED BUDGET**

## **FISCAL YEAR 2016-2017**



*Art Square Project*



*Fashion Art and Design District*

**HALLANDALE BEACH**  
**COMMUNITY REDEVELOPMENT AGENCY**  
**PROPOSED BUDGET FY 2016-2017**

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# **EXECUTIVE DIRECTOR'S BUDGET MESSAGE**

## HBCRA PROPOSED BUDGET FY 2016-2017

### Dear Board Members

I am pleased to present the proposed Hallandale Beach Community Redevelopment Agency Budget for Fiscal Year 2016-2017. The proposed budget captures the Board’s funding priorities as articulated by the HBCRA Board at its February 9, 2015 Visioning Session. Consistent with the past few years, the proposed budget reflects continued emphasis on capital projects in the public realm. The proposed budget also ensures a fulfillment of funding to finish projects that were previously funded. This “commitment to completion” was also a Board priority that was clearly communicated during the Board’s retreat.

The HBCRA Board’s tenure and experience is essential in recognizing the time required and challenges encountered in the redevelopment process. Notwithstanding, the HBCRA is experiencing significant demand for public private partnerships. It is evident that market trends, coupled with the current structure of the HBCRA, are having a favorable reaction from the development community. Your HBCRA Staff continues to work diligently to earnestly advocate the Board’s redevelopment priorities, and ensure that funding commitments to development projects are fulfilled so that projects move forward in a timely fashion.

As reported in the budget message last year, many HBCRA projects and initiatives require multi-year funding commitments. It is noted that the HBCRA continues to be compliant with state statutes, ensuring that capital projects are completed within a three (3) year period.

Based on the 2015 Hallandale Beach HBCRA Strategic Planning Retreat Report, the following list shows the Board’s list of priority goals:

Strategic Plan Ranking Analysis	Priority Votes	Percent of Total
<b>Goals Ranked by Priority</b>		
1 – Create jobs and services	12	30%
2 – Continue investment in the public realm	9	23%
3 – Develop projects to increase tax base	6	15%
4 – Finish projects	4	10%
5 – Develop Affordable Housing	4	10%
6 – Enhance community policing	4	10%
<b>TOTAL</b>	<b>39</b>	<b>98%</b>

In this budget document, HBCRA Staff will delineate a clear connection between the Board’s priority goals and the specific line item(s) that reflect said funding commitment.

The Board's priority within the HBCRA have not changed. They are as follow:

Priority Area One – Entire Northwest Quadrant

Priority Area Two – Arterial Highway Corridors Including Dixie Highway and Federal Highway

Priority Area Three – Southwest Quadrant

Priority Area Four – Northeast Quadrant

Priority Area Five – Southeast Quadrant

A highlight in the FY 17 budget is the HBCRA's progress toward projects. With respect to such projects, the HBCRA anticipates a significant disposition of properties acquired over the past several years (assets held for resale). It is noted that the disposition of these properties is to serve as an inducement to redevelopment, which is the primary objective of a Community Redevelopment Agency.

The budget document also reflects a second year of funding commitment to the Hallandale Opportunity Project (HOP). This program is not only reflective of the Board's priority of creating jobs and services, it also supports a City goal of gleaning a community benefit from City/HBCRA funded capital projects as well as private development currently being enjoyed by the City of Hallandale Beach.

As the HBCRA enters its final 10 years of existence, it is critical that the agency continues to move in the direction of systematically reducing the purchase of services from the City, while ensuring that the goals of the HBCRA are met. It should also be noted that some of the services purchased from the City ensure the HBCRA's compliance with deliverables due to programmatic requirements of one of the HBCRA's taxing authorities (Children's Services Council).

The HBCRA is experiencing an unprecedented level of activity as we enter FY 17. It is truly an exciting time and Staff and I, along with the HBCRA Attorney, are extremely optimistic about the years ahead. The attached budget book provides a detailed breakdown of projected revenues and expenditures, and highlights some of the focus areas and capital projects that are expected to materialize in the coming fiscal year.

Sincerely,



**DANIEL A. ROSEMOND, EXECUTIVE DIRECTOR**

## REVENUES

**Figure 1: Historical Revenue Summary**

<i>CRA REVENUE SOURCES</i>	<b>ADOPTED 2014-2015</b>	<b>ADOPTED 2015-20162</b>	<b>PROPOSED 2016-2017</b>	<b>% of Total</b>
TAX INCREMENT FINANCING	\$ 7,963,654.00	\$8,690,421	\$9,539,780	68.8%
CHARGES FOR SERVICES	\$ 21,500.00	\$21,500	\$13,075	0.1%
INVESTMENT EARNINGS	\$ 54,000.00	\$68,700	\$35,328	0.3%
OTHER	\$ 5,641,658.00	\$1,997,000	\$4,273,934	30.8%
RECAPTURED FUNDS/ BUGETARY FUND BALANCE		\$1,555,345	\$0	0.0%
CAPITAL PROJECTS CARRY-FORWARD	\$ 4,359,266.00	\$4,885,585	\$0	0.0%
<b>TOTAL CRA REVENUES</b>	<b>\$18,040,078.00</b>	<b>\$17,218,552</b>	<b>\$13,862,117</b>	<b>100.0%</b>

Figure 1 above illustrates that the HBCRA has experienced a modest increase in Tax Increment Financing (TIF) revenues over the last three fiscal years. The FY 17 revenue projections include an increase in TIF revenues based primarily on the expected increase in property tax values (11.35% increase in property valuations based on the July 1st Estimate of Taxable Value).

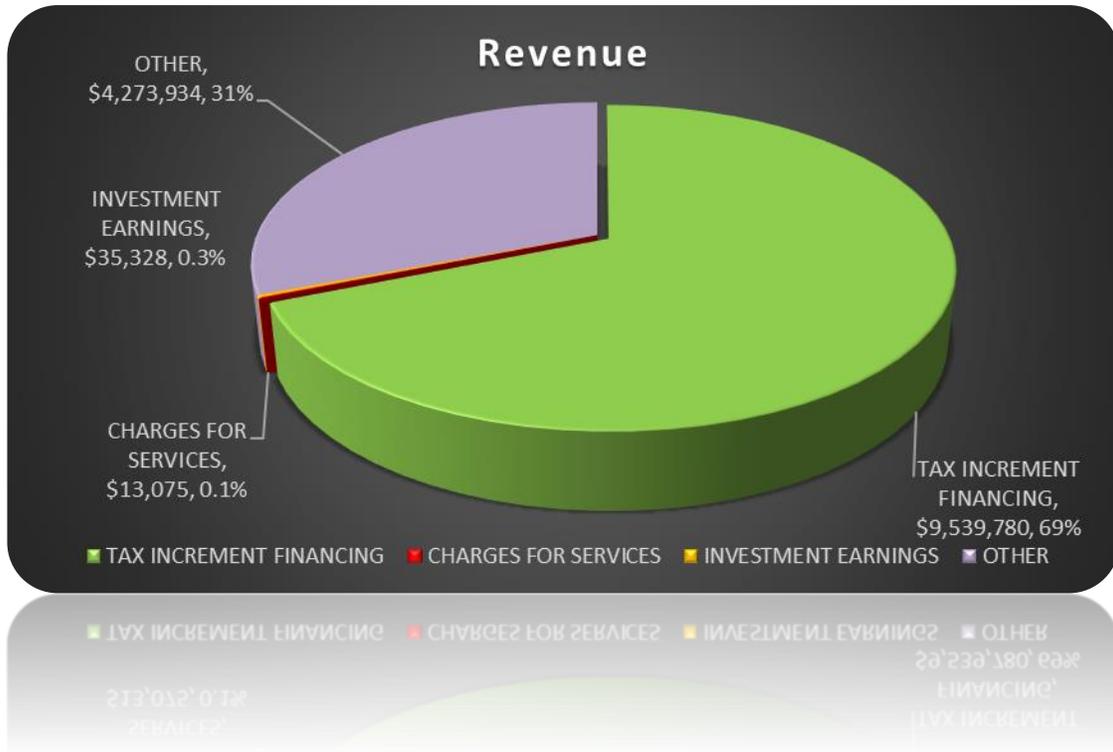
It should be noted that in last year’s budget, total revenue was adopted at \$17,218,552. However, \$1,750,000 of that total revenue was attributable to the projected sales proceeds of the 11 In-Fill (Phase II) housing units. Due to delays in the development process only 6 housing units will close in the current year. The anticipated revenue from the sale of the 5 remaining housing units is projected to be realized in FY 17.

**Figure 2: FY 2016-2017 Revenue Detail**

Figure 2 below presents a detailed breakdown of revenue sources that fund the FY 17 HBCRA Budget.

<i>REVENUE SOURCES</i>	<b>FY17 BUDGET</b>	<b>% Total</b>
Tax Increment Financing (County, CSC, SBHD)	\$ 5,208,009	37.6%
Tax Increment Financing (COHB)	\$ 4,331,771	31.2%
CRA Loan Repayments and fees	\$ 248,124	1.8%
CRA Interest on Investments	\$ 35,328	0.3%
Gain on sale / conveyance of property	\$ 3,343,385	24.1%
Affordable Housing DPA	\$ 120,000	0.9%
Prior Year Assigned Project Carryforward	\$ -	0.0%
Grants	\$ 231,500	1.7%
Misc. Revenue	\$ 344,000	2.5%
<b>TOTAL</b>	<b>\$ 13,862,117</b>	<b>100%</b>

**Figure 3: FY 17 Proposed Revenue**



**Figure 3 Notes:**

*Other Revenue comprised of the following:*

- *Realized Gain or loss \$ 343,385*
- *CRA Loan payments \$235,049*
- *Miscellaneous Revenue ( Rent from Signature Auto \$30,00 & \$214,000 From Florida Department of Transportation) \$244,000*
- *Unsolicited proposal application fees \$100,000*
- *FDEM Grant \$194,000*
- *Fashion Arts Grant \$ 37,500*

*Investment Earnings comprised of the following:*

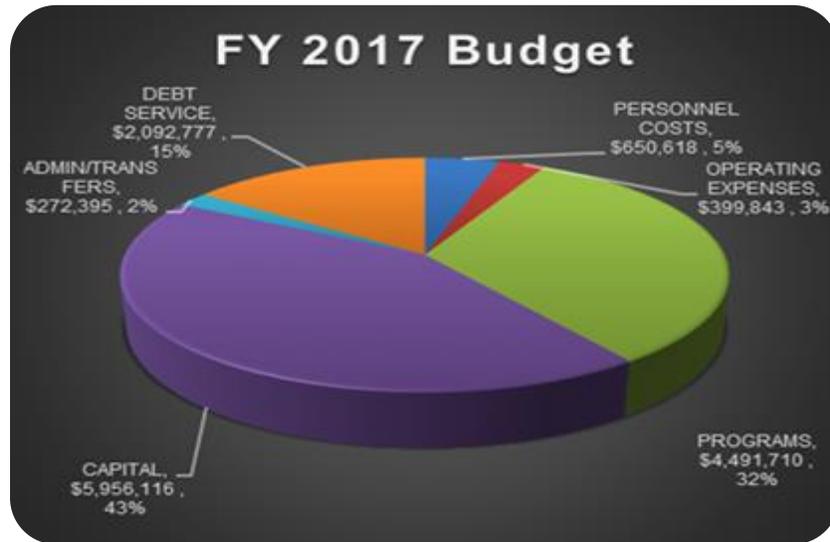
- *Interest Payment from SunTrust Bank \$6,000*
- *Interest Loan Customers \$29,328*

## EXPENDITURES

**Figure 4: FY 2016 - 2017 Historical Expenditure Summary**

<i>CRA OPERATING FUND</i>	<b>ADOPTED 2014-2015</b>	<b>ADOPTED 2015-2016</b>	<b>PROPOSED 2016-2017</b>
PERSONNEL COSTS	\$ 541,536	\$ 657,403	\$ 650,618
OPERATING EXPENSES	487,280	928,569	\$ 398,501
PROGRAMS	6,290,007	5,045,928	\$ 4,491,710
CAPITAL	4,619,786	8,000,376	\$ 5,956,116
ADMIN/TRANSFERS	236,280	236,280	\$ 272,395
DEBT SERVICE	1,505,923	2,349,996	\$ 2,092,777
CAPITAL PROJECTS MULTI-YEAR CARRY-FORWARD*	4,359,266	-	-
<b>TOTAL CRA OPERATING FUND</b>	<b>\$ 18,040,078</b>	<b>\$ 17,218,552</b>	<b>\$ 13,862,117</b>

**Figure 5: FY 2017 Expenditure Summary**



**Figure 6: FY 2017 Expenditure Detail**

<b>PERSONNEL</b>		<b>FY 17 Budget</b>
Salaries		\$ 452,432
Benefits		198,186
<b>PERSONNEL TOTAL</b>		<b>650,618</b>
<b>OPERATING</b>		<b>FY 17 Budget</b>
Utilities and supplies		27,000
Beautification supplies		
Professional services & consultants		278,500
Advertising, printing and postage		7,000
Memberships and training		27,630
Insurance		13,075
Outside services		2,500
Special events		3,000
CRA Vehicle Expenses		6,358
Tuition Reimbursement		18,000
Miscellaneous		15,438
<b>OPERATING TOTAL</b>		<b>398,501</b>
<b>PROGRAMS</b>		<b>FY 17 Budget</b>
Village of Gulfstream Park TIF		550,000
Down payment Assistance		450,000
Sherwin Williams Paint program		10,000
NIP Residential Repair program		594,000
Hurricane Shutter/Impact Window program		60,000
Commercial Loan program		400,000
Shuttle service		327,856
Traffic Box Art Program		-
Landscaping services		-
Police MOU- Community Involvement Unit (CIU)		335,909
Police MOU - Community Action Team (CAT)		-
Police MOU- Neighborhood Enhancement Team (NET)		849,540
Dev. Services - Planning and Zoning		-
Code Compliance MOU		332,818
Planning and Zoning Division - Program Administration NUCAP		62,100
DPW MOU - Capital Project Management		59,037
Hallandale Opportunity Project (HOP)		303,000
Community Partnership Grants		157,450
<b>PROGRAMS TOTAL</b>		<b>4,491,710</b>
<b>CAPITAL PROJECTS</b>		<b>FY 17 Budget</b>
Land Acquisition and acquisition services		648,241
Wayfinding signage		-
Computer hardware/software		1,680
Land Development CRA		-
Development of Vacant Land		2,679,988
In-Fill Housing Phase 2		527,784
Foster Road Plaza & Suppl Parking		651,449
I-95 and HBB Aesthetic		
Street Maintenance		
Fashion Row Art District		
Ansin Blvd sidewalk		-
BF James Park		-
Fashion Art & Design District		889,596
OB Johnson Park		-
Complete Street design		-
Atlantic Shores - Conceptual & Feasibility Study		135,300
Moffitt House Renovation		-
FEMA Grant/Haz Mit Grant		-
Municipal Complex Improvement		-
I-95 & HBB Aesthetics Improvement		-
NE 1st Ave/Dixie Corridor		-
Secondary Citywide Wayfinding Signs		-
Foster/Dixie Mix-Use Development		-
Enterprise Resource Planning/Enterprise System Replace		-
NE 14 Avenue Enhanced Landscaping		393,578
Schoolhouse Restoration		-
DPW MOU - Capital Project Management		-
NE/SE/SW Drainage		-
Community Garden		28,500
<b>CAPITAL PROJECTS TOTAL</b>		<b>5,956,116</b>
<b>ADMINISTRATIVE CHARGES/TRANSFERS</b>		<b>272,395</b>
<b>DEBT SERVICE</b>		<b>2,092,777</b>
<b>CRA EXPENDITURES TOTAL</b>		<b>\$13,862,117</b>

## A CONTINUED FOCUS ON CAPITAL PROJECTS

The FY 17 HBCRA budget represents a continued emphasis on capital and redevelopment projects. Capital projects (bricks and mortar) are at the core of a redevelopment agency’s mission. Capital projects not only have a transformative effect in the redevelopment district, their development generates increased taxable value on the City’s tax roll.

It is also noteworthy that several capital projects that have begun in the last two years have either been completed or will be completed in FY 17. The table below identifies projects that have begun within that period and that have been or will be completed in the next fiscal year.

**Figure 7: HBCRA Three (3) Year Capital Improvement Program Schedule**

<i>Project Name</i>	<i>Project Cost</i>	<i>FY 2016 Budget</i>	<i>FY 17 Proposed Budget</i>	<i>FY 2018 Proposed Budget</i>
1. OB Johnson Park Debt Service	\$ 15,400,000.00	\$ 1,284,940.00	\$ 1,594,331.00	\$ 1,590,988.00
2. ArtSquare Streetscape	\$ 3,329,974.00	-	\$ 1,664,987.15	\$ 832,493.58
3. Hazard Mitigation Grant	\$ 2,500,000.00	-		\$ 500,000.00
4. Gulfstream Point Project	\$ 75,000.00	-	\$ 75,000.00	-
5. 2007A Debt Payment	\$ 19,155,032.00	\$ 1,507,961.00	\$ 498,466.00	\$ 1,307,846.00
6. Moffit House Renovation	\$ 525,639.00	\$ 158,000.00	\$ -	\$ -
7. NE 14th Avenue Enhanced Landscaping Improvements	\$ 1,442,410.00	\$ 200,000.00	\$ 393,578.00	
8. Atlantic Shores - Conceptual & Feasibility Study	\$ 135,300.00	135,300	\$ 135,300.00	\$ -
9. Enterprise System Replace	\$ 58,714.00	58,174	\$ -	\$ -
10. NE 1st Ave/ Dixie Corridor	\$ 433,096.00	\$ 433,096.00	\$ 433,096.00	\$ -
11. City Complete Streets	\$ 89,649.00	\$ -	\$ -	\$ -
12. Secondary Citywide Wayfinding Signs	\$ 183,808.00	\$ 165,808.00	\$ -	\$ -
13. Foster/ Dixie Mix-Use Development	\$ 934,173.00	\$ 94,173.00	\$ -	\$ -
14. Replace Security System	\$ 11,382.00	\$ 11,382.00	\$ -	\$ -
15. I-95 & HBB Aesthetics Improvements	\$ 69,964.00	\$ 56,769.00	\$ -	\$ -
16. Enterprise Resource Planning	\$ 31,592.00	\$ 31,592.00	\$ -	\$ -
17. Wayfinding Signage - Main Gateway	\$ 309,185.00	\$ -	\$ -	\$ -
18. In-Fill Housing & Supplemental Phase II	\$ 1,920,847.00	\$ 1,434,453.00	\$ 527,784.00	\$ -
19. Foster Road & Suppl Parking	\$ 785,000.00	\$ 500,000.00	\$ 285,000.00	\$ -
20. CBV, LLC ( Housing Project)	\$ 600,000.00	\$ -	\$ 600,000.00	\$ -
21. Mega Developers , LLC ( Housing Project)	\$ 340,000.00	\$ -	\$ 340,000.00	\$ -
22. Ice Box Café/ Commisary	\$ 455,000.00	\$ -	\$ 255,000.00	\$ 20,000.00
<b>CAPITAL PROJECTS TOTAL</b>	<b>\$ 48,785,765.00</b>	<b>\$ 6,071,648.00</b>	<b>\$ 6,802,542.15</b>	<b>\$ 4,251,327.58</b>

## **CAPITAL PROJECTS AT A GLANCE**

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### **In-Fill Housing (Phase II)**

In 2013, the HBCRA launched an in-fill housing project which resulted in the completion of 8 single family houses that were sold as affordable housing units to income -eligible buyers. In 2015, phase II of this project was launched consisting of the construction of 11 new single family houses. For budget purposes, it was anticipated that the sale of all 11 units would have been realized during the FY 16 budget year. Unfortunately, the HBCRA experienced delays in selling all the units as a result of development and construction delays incurred by the various developers. The FY 17 budget includes the proceeds from the sale of the five remaining housing units.

### **OB Johnson Park**

The HBCRA, in partnership with the City, has begun the redevelopment of the O.B. Johnson Park to tailor specific sports venues and community use. The total project cost is \$15.7 Million. On November 16, 2015, the Hallandale Beach Community Redevelopment Agency (HBCRA) Board of Directors approved the issuance of a Redevelopment Revenue Note, Series 2015 in a principal amount of \$15,400,000 to finance the cost of constructing O.B. Johnson Park. Financing the Redevelopment of O.B. Johnson Park thru a Bank Note was the preferred method of financing in current market conditions. The new Park and Hepburn Center expected to open in September of 2016.

### **Fashion Art & Design District Streetscape improvements**

Efforts towards improvement of the streetscape for the Fashion Art & Design District (FADD) originally began in 2013. Phase I of the project was completed in May 2013 and it included improvements such as curbing, landscape islands, new on-street parking (29 spaces), and sidewalk repairs along the corridor. The effort to further improve the area was catapulted by the Artsquare mixed-use development project and the redesign of N.E. 3rd Street. The proposed improvements to N.E. 1 Avenue focus on installing wide decorative sidewalks, installation of street furniture, and utility pole hardening. Design plans will commence in October of 2016 which will yield bid documents. Construction improvements for this second phase of the project are estimated to begin sometime in 2017.

### **HBC Medical Center**

The proposed Medical Center is a 3-story medical building with approximately 24,000 SF of leasable space for medical service providers, including an after-hours quick care center and diagnostic center, pharmacy, specialist suites (cardiovascular, orthopedic, etc.), dental office, pediatrics center, and a physical rehab/gym center. The HBCRA will make no monetary contribution toward the development costs of the medical facility. The HBCRA's only capital contribution toward this project will be the land, (valued at \$1, 100,000). The total construction cost of the project is estimated at \$7.6 Million. The Developer is currently in the development review process for site plan approval and expects to submit for building permit sometime in October of 2016.

## **Foster Square Apartments**

The Developer (CBV, LLC) will be building the Foster Square project, which consists of a 7-unit luxurious apartment complex along Foster Road. The development is to be built on 4 lots owned by the HBCRA and 1 lot currently owned by CBV, LLC adjacent to HBCRA -owned properties. The proposed project is estimated at \$1,200,000. The HBCRA-owned land will be conveyed to the developer after meeting certain requirements from the Development Agreement. Additionally, the HBCRA will provide a construction loan in the amount of \$600,000 to be repaid over a period not to exceed five (5) years, at an interest rate of 2%.

## **Mega Developers**

Mega Developers, LLC will be constructing a residential building consisting of four, 2-bedroom condominium units on lots located on Foster Road, owned by Mega Developers and the HBCRA. The construction cost of the project is estimated at \$616,117. The HBCRA owned land located at 414 Foster Road will be conveyed to the developer after meeting certain requirements from the Development Agreement. Additionally, the HBCRA will provide a construction loan in the amount of \$340,000 to be repaid to the HBCRA as the condominium units are sold. Interest will accrue during the construction period at an interest rate of 3.5%. The proposed condominiums will be approximately 1,100 SF each, and are expected to be sold to first time homebuyers at no more than \$190,000 per unit.

## **DISPOSITION OF ASSETS HELD FOR RESALE (PROPERTY INVENTORY)**

Over the past several years the HBCRA has taken an aggressive approach to property acquisition. The intent of this approach was to amass properties that were suitable for redevelopment in hopes to induce the desired uses. Typically, redevelopment areas are less appealing to the private development community, hence the rationale for creating a CRA. Moreover, it is understood that site control is often a barrier to spurring redevelopment. The HBCRA, therefore, operated strategically in its approach by acquiring properties that were 1) in blighted conditions, and 2) in geographic locations suitable for larger scale developments.

One of the challenges in an aggressive property acquisition approach is ensuring accurate data and information management. To that end, it was identified during the 2015 audit that the list of assets held for resale reflected on the City's books did not match the inventory maintained by HBCRA staff. Consequently, the HBCRA's financial statements reflect a prior year adjustment in this category. This adjustment, while not negatively impacting the HBCRA's fund balance, did have an impact on the agency's liquidity. Notwithstanding, this condition (of being asset rich) will be remedied as the HBCRA disposes (or sells) the assets held for resale.

Below is a table reflecting the HBCRA's inventory of properties. It should be noted that the table also reflects the projected disposition year of said assets. In FY 17, a total of 24 properties are expected to be conveyed to private developers as their approved projects advance through to completion.

<i>Development Project</i>	<i>CRA Owned Properties to be Developed</i>	<i>Value of Properties Held for Resale</i>
Foster Condo Plaza	1 Parcel	\$ 1,103.88
Foster Square	4 Parcels	\$ 233,529.71
HBC Medical Plaza	4 Parcels	\$ 1,108,328.78
Foster Dixie Site	13 Parcels	\$ 5,265,218.97
Ice Box Café/ Commisary	2 Parcels	\$ 588,419.78
<b>TOTAL</b>		<b>\$ 7,196,601.12</b>

Although the HBCRA's properties are reflected in the accounting category of "assets held for resale", it should be noted that the primary function of the HBCRA is redevelopment. While there are some instances where the HBCRA's assets are resold (i.e. the in-fill housing project), in most situations the HBCRA's assets are used as an inducement to incentivize redevelopment and ensure a desired use for the site. In the FY 17 budget, staff reflects a projected amount of adjustment to the "assets held for resale" category. The projected adjustment reflects the booked value of the properties being disposed, since the properties are being conveyed instead of being sold.

## **AFFORDABLE HOUSING**

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The responsibility for the development of affordable housing in the City of Hallandale Beach has been assigned to the HBCRA. In fulfilling this commitment, the HBCRA administers programs and projects aimed at producing these units. Affordable housing units come in variety of persuasions, and, as reflected in last year's annual report, the HBCRA produced and/or supported 6 affordable housing units. The FY 17 budget supports the HBCRA's continued commitment toward the provision of affordable housing in the City through the projects/programs listed below:

- Foster Square (7 Units)
- Foster Condo Plaza (4 Units)
- In-Fill Housing (Phase II) (11 Units)
- Down Payment Assistance ( 4 Units)
- Neighborhood Improvement Program (8 Units)
- Foster Dixie Mixed Use Development (104 Units)

According to the June 2015 "recommended Methodology for Supply and Demand Analysis for Broward County's Affordable Housing Market" the City of Hallandale Beach has a deficiency of 2,683 of affordable housing units. With the unprecedented development boom being experienced in the City, the commitment toward the provision of affordable housing, intended to serve those that meet the Broward County Median Income requirements has never been greater. In 2015, the HBCRA Board approved a resolution authorizing development agreement contributions designated for affordable housing to be automatically transferred to the HBCRA. The budget detail reflects revenue from development agreement commitments that are expected in FY 17.

## **DEBT SERVICE**

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In 2015, the HBCRA Board approved the issuance of new debt to the HBCRA in the form of a bank note. The purpose for the debt was for the designing and constructing of the OB Johnson Park/Hepburn Center facility. The debt service for this bank note was first realized in the FY 2016 budget, and continues in FY 2017.

In addition to the bank note debt, the HBCRA also absorbs its proportionate share of the, Series 2007A bond. As the Board is aware, the City of Hallandale Beach requested a bond rating and combined the refunding of the 2007A debt, along with new debt to cover the cost of the new main Fire Station. As a result of a favorable bond rating and the sale of this combined debt at a reduced interest rate, the HBCRA’s portion of the (refunded) 2007A reflects a 67% reduction in its interest payment. Total debt for the HBCRA is \$ 29,840,969 and this debt will continue through the sunset of HBCRA’s in 2026.

**Figure 8: FY 2016-2017 Debt Service**

<i>CRA DEBT</i>	<b>FY 17 DEBT SERVICE PAYMENT</b>	<b>TOTAL DEBT SERVICE</b>
O.B. Johnson Bank Note	\$ 1,594,331.00	\$ 12,297,750.00
2007A Bond	\$ 498,446.00	\$ 17,543,219.00
<b>TOTAL CRA DEBT</b>	<b>\$ 2,092,777.00</b>	<b>\$ 29,840,969.00</b>

## **HBCRA PLAN OBJECTIVES AND GOALS**

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On February 9, 2015, the Halladale Beach Community Redevelopment Board held a Visioning Session in order to chart the course for the Agency for the remaining eleven years of the tax increment fund (TIF). It is noted that while consensus was reached by the Board on 6 priority areas of focus, the mission of the HBCRA remains unchanged.



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The mission of the HBCRA is to enhance quality of life by eliminating and preventing blighted conditions through the facilitation of community partnerships, business growth, job creation and neighborhood revitalization

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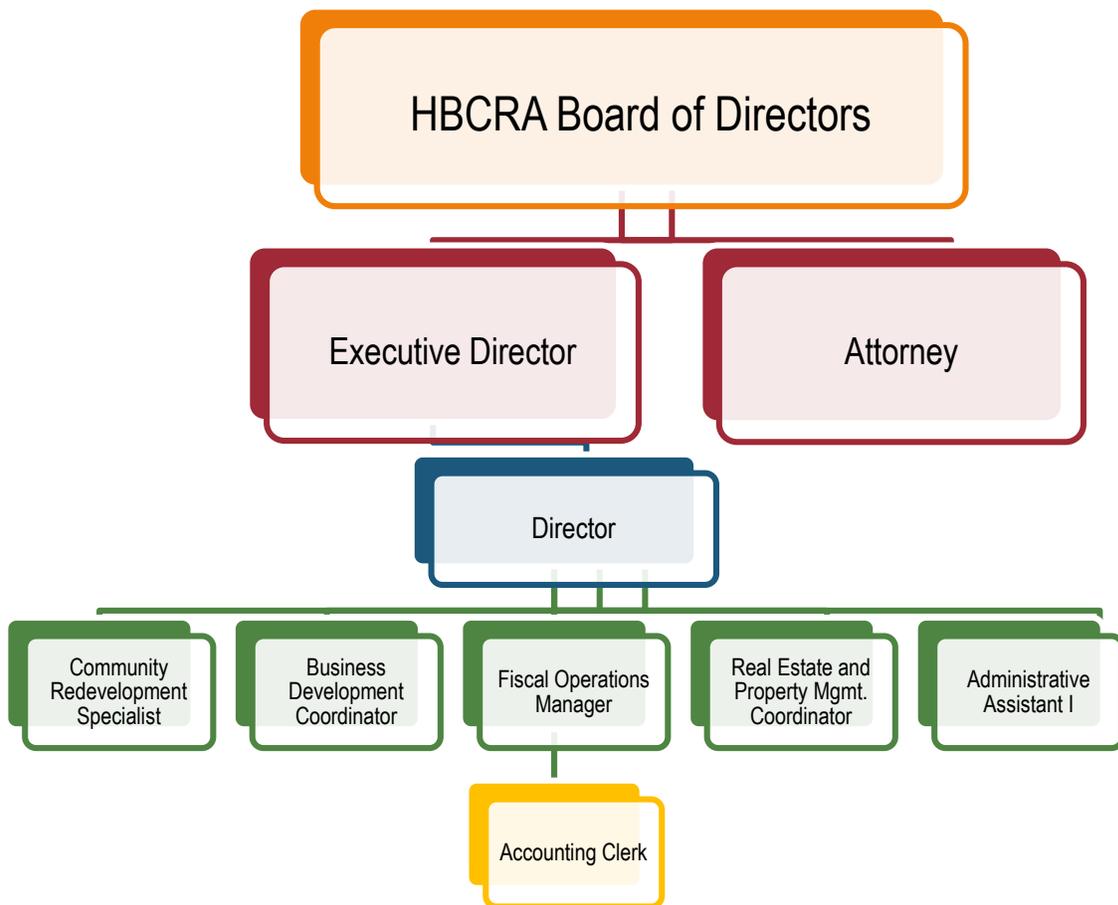
In 2012, the HBCRA also adopted its 5-year *Implementation Plan*. The *Implementation Plan* is a statutorily required document for all CRAs (F.S.163.360). The budget for FY 17 reflects a funding allocation in the amount of \$95,000 to cover the cost of a planning consultant to assist the HBCRA with updating its plan. The updated plan will ensure that the HBCRA be in compliance thru 2021.

It should be noted that the Implementation Plan update will reflect the priorities of the Board.

## HBCRA ORGANIZATIONAL CHART

The organization chart for any agency provides the framework for how work will be carried out and the reporting structure for the staff. The organization chart also provides interested stakeholders a better understanding of functions and responsibilities of each staff member by providing titles for each position.

**Figure 9: Current HBCRA Organization**



Despite a robust workload and substantial activity, the FY 17 budget does not reflect any changes to the current organizational chart. As noted last year, the HBCRA has now undertaken the full responsibility for managing its loan portfolio. In the past, billing for HBCRA loans was done by the City's Finance Department. With the implementation of the AutoPal loan servicing software program, the HBCRA will now assume full responsibility for billing and booking payments received for said loan payments. The HBCRA's overall personnel cost remains at 5% of the total budget.

## HALLANDALE OPPORTUNITY PROJECT (HOP)

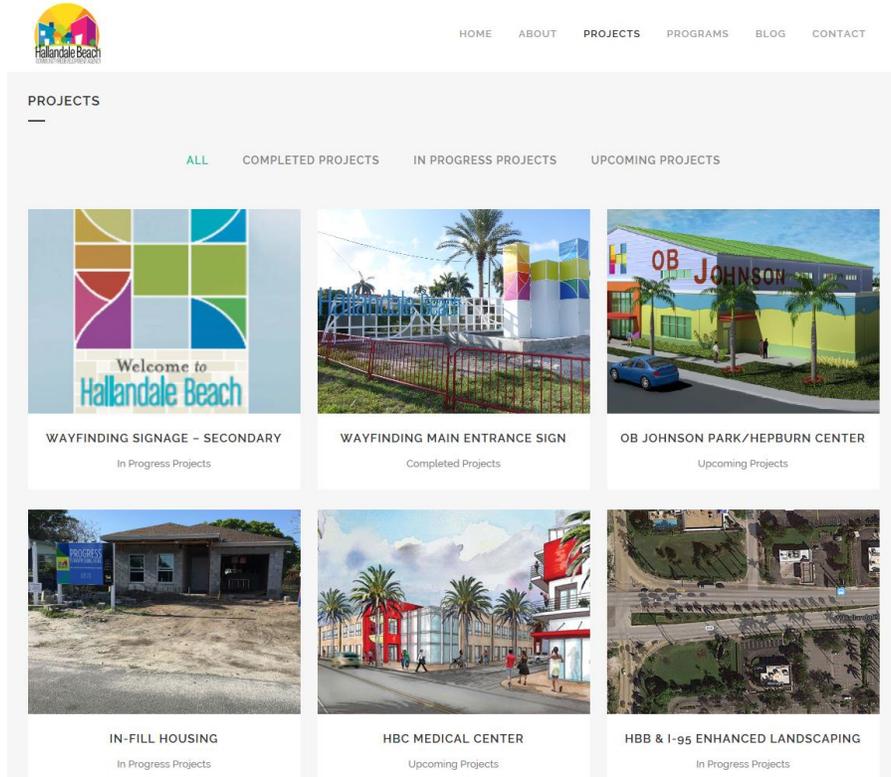
HOP provides workforce development services to local residents and businesses; and oversees the Community Benefit Plans (CBP) with City/CRA contracts and private development. Under HOP in FY 2015-2016, a total of 40 residents received employment and 53 received job training services from partners such as Florida International University and Sheridan Technical Center; and 11 local businesses received over \$4.5 million in contracts through participation on development projects. HOP has also established a database of over 200 local residents to be matched with development projects throughout the city for construction and permanent positions.

HOP Services Provided to Residents



## COMMUNICATION & TRANSPARENCY

The agency continues to be transparent by providing complete and clear information in the Agency's webpage. Upcoming and completed projects, pictures, program applications are accessible on the Agency's webpage. The Agency's website can be access at <http://cohbcra.org/>



The CRA staff provides up to date information on all programs, projects, and events that are ongoing with the Hallandale Beach CRA.

Our following continues to grow as of July 2016 we have the following likes and followers:

- Facebook: 14,178 Likes
- Twitter: 342 Followers
- Instagram: 526 Followers



Hallandale Beach CRA



@HallandaleCRA



@hallandale\_beach\_cra



Google.com/+CohbcraOrg



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## **BUDGET DETAIL**

**Projection Year: 2017**  
**Budget Projection: 2017Z**  
**Budget Level: CMRec**



Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Revenue</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
331633	C1511	COMMUNITY FOUNDATION OF BROWAR				0	0	0	-37,500	-37,500	-37,500	0%
<b>Subtotal</b>						<b>0</b>	<b>0</b>	<b>0</b>	<b>-37,500</b>	<b>-37,500</b>	<b>-37,500</b>	<b>0%</b>
<b>PROPERTY TAXES</b>												
311100		AD VALOREM TAX-CURRENT				-3,605,781	-3,957,962	-3,957,962	-3,940,000	-3,940,000	-4,331,771	9%
<b>PROPERTY TAXES Subtotal</b>						<b>-3,605,781</b>	<b>-3,957,962</b>	<b>-3,957,962</b>	<b>-3,940,000</b>	<b>-3,940,000</b>	<b>-4,331,771</b>	<b>9%</b>
<b>CHARGES FOR SERVICES</b>												
341910		PASSPORT APPLICATION FEE				-35,702	-21,500	-21,500	-28,526	-28,500	-13,075	-39%
<b>CHARGES FOR SERVICES Subtotal</b>						<b>-35,702</b>	<b>-21,500</b>	<b>-21,500</b>	<b>-28,526</b>	<b>-28,500</b>	<b>-13,075</b>	<b>-39%</b>
<b>INTERGOVT'L REVENUE</b>												
331501	C1507	FEMA				0	0	0	0	-194,000	-194,000	0%
338310		TAX INCREMENT FINANCING				-4,339,182	-4,732,459	-4,732,459	-4,735,495	-4,735,495	-5,208,009	10%
<b>INTERGOVT'L REVENUE Subtotal</b>						<b>-4,339,182</b>	<b>-4,732,459</b>	<b>-4,732,459</b>	<b>-4,735,495</b>	<b>-4,929,495</b>	<b>-5,402,009</b>	<b>14%</b>

**Projection Year: 2017**  
**Budget Projection: 2017Z**  
**Budget Level: CMRec**



Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Revenue</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>INVESTMENT EARNINGS</b>												
361100		INTEREST INC-MAIN POOL				-11,941	-13,700	-13,700	-5,495	-5,700	-6,000	-56%
361110		INTEREST INC-INVESTMENTS				-175,743	-30,000	-30,000	0	0	0	-100%
361600		INTEREST NIP CUSTOMERS				-52,261	-25,000	-25,000	-15,649	-25,000	-29,328	17%
367300		REALIZED GAIN OR LOSS				77,498	-1,750,000	-1,750,000	-474,933	-933,933	-3,343,385	91%
367500		UNREALIZED GAIN OR LOSS				-37,611	0	0	0	0	0	0%
<b>INVESTMENT EARNINGS Subtotal</b>						<b>-200,057</b>	<b>-1,818,700</b>	<b>-1,818,700</b>	<b>-496,077</b>	<b>-964,633</b>	<b>-3,378,713</b>	<b>86%</b>
<b>OTHER REVENUES</b>												
369980		CRA LOAN REPAYMENTS				-282,945	-223,000	-223,000	-202,668	-223,000	-235,049	5%
369990		MISCELLANEOUS REVENUE OTHER				-61,070	-24,000	-24,000	-18,932	-30,000	-244,000	917%
369990	C1509	MISCELLANEOUS REVENUE OTHER				0	0	0	-50,000	-100,000	-100,000	0%
369995		AFFORDABLE HOUSING DA COMM				0	0	0	-300,000	-300,000	-120,000	0%
<b>OTHER REVENUES Subtotal</b>						<b>-344,016</b>	<b>-247,000</b>	<b>-247,000</b>	<b>-571,600</b>	<b>-653,000</b>	<b>-699,049</b>	<b>183%</b>

**Projection Year: 2017**  
**Budget Projection: 2017Z**  
**Budget Level: CMRec**



Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Revenue</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>APPR FRM UNAPPR SURP</b>												
389200		PY REALLOCATION FROM OP SAVING				0	-6,440,931	-7,152,286	0	0	0	-100%
<b>APPR FRM UNAPPR SURP Subtotal</b>						<b>0</b>	<b>-6,440,931</b>	<b>-7,152,286</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-100%</b>
<b>TRANSFERS IN</b>												
381555		INTERFUND TRANSF FM OPEB FUND				-61,944	0	0	0	0	0	0%
<b>TRANSFERS IN Subtotal</b>						<b>-61,944</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>DEBT PROCEEDS</b>												
384200	0863I	DEBT PROCEEDS				0	0	-15,400,000	-15,400,000	-15,400,000	0	-100%
<b>DEBT PROCEEDS Subtotal</b>						<b>0</b>	<b>0</b>	<b>-15,400,000</b>	<b>-15,400,000</b>	<b>-15,400,000</b>	<b>0</b>	<b>-100%</b>
<b>SALE CAPITAL ASSETS</b>												
364110		SALE OF FIXED ASSETS				-267,143	0	0	0	0	0	0%
<b>SALE CAPITAL ASSETS Subtotal</b>						<b>-267,143</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

**Projection Year: 2017**  
**Budget Projection: 20172**  
**Budget Level: CMRec**



Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Revenue</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>CAPITAL CONTRIBUTION</b>												
383600		CAPITAL CONTRIBUTIONS				-192,562	0	0	0	0	0	0%
<b>CAPITAL CONTRIBUTION Subtotal</b>						<b>-192,562</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>FUND 130 Total</b>						<b>-9,046,387</b>	<b>-17,218,552</b>	<b>-33,329,907</b>	<b>-25,209,198</b>	<b>-25,953,128</b>	<b>-13,862,117</b>	<b>-58%</b>
<b>Revenue Total</b>						<b>-9,046,387</b>	<b>-17,218,552</b>	<b>-33,329,907</b>	<b>-25,209,198</b>	<b>-25,953,128</b>	<b>-13,862,117</b>	<b>-58%</b>

**Projection Year: 2017**  
**Budget Projection: 2017Z**  
**Budget Level: CMRec**



Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>5910 COMMUNITY REDEVELOPMENT</b>												
<b>Personnel</b>												
512000		REGULAR SALARIES & WAGES				364,644	431,024	431,024	302,603	376,024	443,932	3%
512000	C1503	REGULAR SALARIES & WAGES				0	0	12,000	5,635	0	10,449	-13%
514000		OVERTIME PAY				7,511	8,500	8,500	8,393	8,500	8,500	0%
515150		AUTO & TRAVEL ALLOWANCES				6,484	4,200	4,200	1,300	4,200	4,200	0%
515200		SICK LEAVE BUYBACK				0	2,000	2,000	0	2,000	2,000	0%
515300		PAYOUTS-SICK LEAVE				202	0	0	0	0	0	0%
515350		PAYOUTS-VACATION PAY				3,234	0	0	0	0	0	0%
521050		TAXES - SOCIAL SECURITY				20,678	23,500	23,500	17,061	21,100	24,796	6%
521050	C1503	TAXES - SOCIAL SECURITY				0	0	2,000	333	0	589	-71%
521100		TAXES - MEDICARE				5,372	6,056	6,056	4,328	5,256	6,183	2%
521100	C1503	TAXES - MEDICARE				0	0	1,000	78	0	146	-85%
522200		PENSIONS - ICMA 401(a)				43,676	49,260	49,260	22,292	40,260	49,130	0%
522200	C1503	PENSIONS - ICMA 401(a)				0	0	2,000	701	0	1,371	-31%
522250		PENSIONS - OPEB				0	27,686	27,686	0	0	0	-100%
522300		PENSIONS - 401(a) MATCH PGM				10,976	12,908	12,908	8,973	10,908	13,144	2%

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Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>5910 COMMUNITY REDEVELOPMENT</b>												
<b>Personnel</b>												
522300	C1503	PENSIONS - 401(a) MATCH PGM				0	0	1,500	132	0	262	-83%
522350		PENSIONS - RETIREMENT HEALTH				3,677	3,527	3,527	4,381	4,845	5,472	55%
522350	C1503	PENSIONS - RETIREMENT HEALTH				0	0	3,000	95	0	115	-96%
523050		HEALTH INSURANCE				53,966	88,357	88,357	57,299	68,357	89,733	2%
523050	C1503	HEALTH INSURANCE				0	0	3,000	984	0	1,785	-41%
523100		DENTAL INSURANCE				721	775	775	1,517	1,793	1,877	142%
523100	C1503	DENTAL INSURANCE				0	0	1,000	51	0	84	-92%
523150		LIFE INSURANCE				219	272	272	221	382	268	-1%
523150	C1503	LIFE INSURANCE				0	0	500	4	0	6	-99%
523200		LONG-TERM DISABILITY INSURANCE				2,192	7,369	7,369	1,968	5,669	517	-93%
523200	C1503	LONG-TERM DISABILITY INSURANCE				0	0	0	29	0	10	0%
524000		WORKERS' COMPENSATION				739	851	851	626	851	866	2%
524000	C1503	WORKERS' COMPENSATION				0	0	0	8	0	16	0%

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Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>5910 COMMUNITY REDEVELOPMENT</b>												
<b>Personnel</b>												
525000		UNEMPLOYMENT COMPENSATION FEE				3,242	0	0	0	0	0	0%
<b>Personnel Subtotal</b>						<b>527,533</b>	<b>666,285</b>	<b>692,285</b>	<b>439,012</b>	<b>550,145</b>	<b>665,451</b>	<b>-4%</b>
<b>Operating</b>												
531010		CONSULTANTS/PROF SVCS				156,278	390,000	208,625	59,963	53,400	125,000	-40%
531010	0863I	CONSULTANTS/PROF SVCS				0	267,583	37,043	37,043	37,043	0	-100%
531010	1216I	CONSULTANTS/PROF SVCS				640	58,414	58,414	54,540	58,414	0	-100%
531010	1233I	CONSULTANTS/PROF SVCS				35,840	0	6,711	2,746	6,711	0	-100%
531010	12417	CONSULTANTS/PROF SVCS				16,168	74,567	120,399	70,832	62,000	194,000	61%
531010	1441I	CONSULTANTS/PROF SVCS				375,000	89,649	0	0	0	0	0%
531010	14633	CONSULTANTS/PROF SVCS				40,500	0	130,000	130,000	130,000	0	-100%
531010	16305	CONSULTANTS/PROF SVCS				12,314	48,125	46,186	11,150	10,000	10,000	-78%

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Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>5910 COMMUNITY REDEVELOPMENT</b>												
<b>Operating</b>												
531010	99341	CONSULTANTS/PROF SVCS				7,111	30,000	37,147	37,147	37,147	0	-100%
531010	C1503	CONSULTANTS/PROF SVCS				0	0	20,000	15,000	10,000	18,500	-8%
531010	C1504	CONSULTANTS/PROF SVCS				20,983	14,605	5,668	5,668	5,668	0	-100%
531010	C1507	CONSULTANTS/PROF SVCS				0	0	3,000	0	0	0	-100%
531010	C1508	CONSULTANTS/PROF SVCS				0	0	25,000	0	25,000	25,000	0%
531010	C1509	CONSULTANTS/PROF SVCS				0	0	48,375	48,375	48,375	0	-100%
531010	C1511	CONSULTANTS/PROF SVCS				0	0	3,000	3,000	37,500	37,500	1150%
531010	C1512	CONSULTANTS/PROF SVCS				0	0	0	0	0	225,000	0%
531010	P1605	CONSULTANTS/PROF SVCS				0	200,000	200,000	167,915	126,284	393,578	97%
531040		LEGAL SERVICES				75,227	100,000	104,000	104,000	148,000	100,000	-4%
531040	C1502	LEGAL SERVICES				5,926	10,000	2,000	998	2,000	6,000	200%
531040	C1504	LEGAL SERVICES				11,600	10,000	1,000	0	0	0	-100%
531040	C1505	LEGAL SERVICES				2,250	5,000	5,000	5,000	5,000	3,500	-30%

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Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>5910 COMMUNITY REDEVELOPMENT</b>												
<b>Operating</b>												
531040	C1507	LEGAL SERVICES				0	0	5,085	3,000	0	0	-100%
531040	C1509	LEGAL SERVICES				0	0	13,000	13,000	30,000	20,000	54%
531050		FILING & LIEN RECORDING FEES				3,401	6,500	6,500	2,757	6,500	6,500	0%
532000		ACCOUNTING & AUDITING				44,550	30,000	30,000	22,000	32,000	30,000	0%
534010		OUTSIDE SERVICES				2,140,220	2,439,265	2,439,265	544,865	752,821	2,272,760	-7%
534010	16305	OUTSIDE SERVICES				0	0	0	0	0	138,241	0%
534010	8630A	OUTSIDE SERVICES				30,299	0	0	0	0	0	0%
534010	C1510	OUTSIDE SERVICES				0	0	26,000	22,946	22,946	0	-100%
534040		SPECIAL EVENTS				3,051	10,000	6,250	196	3,000	3,000	-52%
534050	94903	ONGOING PROGRAMS				23,731	0	0	0	0	0	0%
534050	VILTF	ONGOING PROGRAMS				900,000	550,000	550,000	0	0	550,000	0%
540160		MISCELLANEOUS				12,155	15,100	15,100	8,522	9,700	10,000	-34%
541010		PHONE & COMMUNICATIONS				390	780	780	270	900	900	15%
543010		ELECTRICITY				-323	0	0	0	0	0	0%
543010	C1502	ELECTRICITY				256	4,000	4,000	546	2,500	2,500	-38%
543020		WATER AND SEWER				-2,975	0	0	5,432	4,000	4,000	0%

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Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>5910 COMMUNITY REDEVELOPMENT</b>												
<b>Operating</b>												
543020	C1502	WATER AND SEWER				1,904	3,000	3,000	790	2,000	2,000	-33%
543020	C1508	WATER AND SEWER				0	0	3,500	1,960	3,500	3,500	0%
545010		PROPERTY INSURANCE PREMIUMS				5,774	11,875	11,875	10,038	11,875	11,875	0%
545050		WORKERS COMP POLICY				1,022	1,200	1,200	0	1,200	1,200	0%
546060		COMPUTER SOFTWARE MAINT				6,084	6,440	6,440	5,212	6,440	7,538	17%
547000		PRINTING AND BINDING				1,318	5,000	8,750	6,365	8,750	4,000	-54%
548010		ADVERTISING				6,584	3,000	10,345	7,410	10,345	3,000	-71%
549530		ADMIN CHGS TO FLEET SERVICES				0	0	0	0	0	3,658	0%
551000		OFFICE SUPPLIES				3,456	3,000	3,000	3,000	3,000	19,000	533%
552010		SPECIALIZED SUPPLIES				1,740	2,500	2,500	951	1,000	1,000	-60%
552070		SMALL FURNITURE & FIXTURES				0	500	500	0	0	0	-100%
552080		TRAFFIC CONTROL SIGNS				17,338	30,000	30,000	2,059	1,500	3,000	-90%
552150		GASOLINE/ETHANOL				0	5,000	5,000	134	700	1,200	-76%
552170		COMPUTER EQUIP & SUPPLIES				1,347	0	0	0	0	0	0%

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Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>5910 COMMUNITY REDEVELOPMENT</b>												
<b>Operating</b>												
552170	12161	COMPUTER EQUIP & SUPPLIES				0	300	300	0	0	0	-100%
552200		UNIFORMS/PROTECT. CLOTHING				0	1,100	1,100	993	1,025	500	-55%
552240		MOTOR VEHICLE PARTS				0	1,500	1,500	0	500	1,500	0%
554010		BOOKS AND PUBLICATIONS				38	500	500	0	0	0	-100%
554030		MEMBERSHIP DUES				7,148	7,379	7,379	7,127	7,379	7,455	1%
555020		MEETINGS AND SEMINARS				5,238	5,000	5,000	4,656	5,000	5,000	0%
555030		TUITION REIMBURSEMENT				4,571	10,000	10,000	4,542	4,542	18,000	80%
555040		GENERAL EMPLOYEE TRAINING				6,670	7,000	7,000	6,930	6,930	5,000	-29%
555060		LICENSE & CERTIFICATIONS				175	175	175	175	175	175	0%
<b>Operating Subtotal</b>						<b>3,984,998</b>	<b>4,458,057</b>	<b>4,276,610</b>	<b>1,439,251</b>	<b>1,742,768</b>	<b>4,274,580</b>	<b>0%</b>
<b>Capital</b>												
561000		LAND				-1,585,289	0	0	0	0	0	0%
561000	0863I	LAND				229,505	0	0	0	0	0	0%
561000	16305	LAND				1,594,923	1,735,089	2,553,620	2,498,552	2,498,552	500,000	-80%
564010		AUTOMOBILES				0	0	25,000	25,000	0	0	-100%

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Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>5910 COMMUNITY REDEVELOPMENT</b>												
<b>Capital</b>												
564070		COMPUTER EQUIPMENT				2,504	0	1,232	1,231	1,231	1,680	36%
564070	12161	COMPUTER EQUIPMENT				1,313	31,592	31,592	31,592	31,592	0	-100%
565000	0863I	CONSTRUCTION IN PROGRESS				1,255,922	0	0	0	0	0	0%
565000	11499	CONSTRUCTION IN PROGRESS				28,343	0	0	0	0	0	0%
565000	12631	CONSTRUCTION IN PROGRESS				309,185	35,914	0	0	0	0	0%
565000	14634	CONSTRUCTION IN PROGRESS				0	934,173	253,045	0	0	0	-100%
565000	8630A	CONSTRUCTION IN PROGRESS				3,610	0	0	0	0	0	0%
565000	99341	CONSTRUCTION IN PROGRESS				0	190,000	190,000	219,644	190,000	0	-100%
565000	C1501	CONSTRUCTION IN PROGRESS				5,289	1,173,134	1,173,134	0	0	2,679,988	128%
565000	C1502	CONSTRUCTION IN PROGRESS				478,308	1,240,310	1,555,847	1,243,714	1,288,169	517,284	-67%
565000	C1503	CONSTRUCTION IN PROGRESS				0	500,000	454,000	432,831	116,051	618,116	36%
565000	P1511	CONSTRUCTION IN PROGRESS				18,000	133,808	165,808	165,808	165,808	0	-100%
<b>Capital Subtotal</b>						<b>2,341,612</b>	<b>5,974,020</b>	<b>6,403,277</b>	<b>4,618,373</b>	<b>4,291,403</b>	<b>4,317,068</b>	<b>-33%</b>

**Projection Year: 2017**  
**Budget Projection: 2017Z**  
**Budget Level: CMRec**



Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>5910 COMMUNITY REDEVELOPMENT</b>												
<b>Other</b>												
341130		ISF FEES/CHGS-CRA FD				0	5,000	5,000	0	5,000	0	-100%
582010		COMMUNITY PARTNERSHIP GRNT				214,488	220,000	194,000	157,450	157,450	157,450	-19%
583040	3451A	SUBSIDIZED LOAN PROGRAMS-RESID				14,932	15,000	15,000	15,000	8,490	10,000	-33%
583040	36301	SUBSIDIZED LOAN PROGRAMS-RESID				143,500	150,000	151,500	108,000	111,000	60,000	-60%
583040	56501	SUBSIDIZED LOAN PROGRAMS-RESID				195,800	600,000	813,644	326,265	628,265	450,000	-45%
583040	99638	SUBSIDIZED LOAN PROGRAMS-RESID				437,163	400,000	515,025	507,655	515,004	400,000	-22%
583040	C1507	SUBSIDIZED LOAN PROGRAMS-RESID				0	0	185,915	5,085	194,000	194,000	4%
583050		SUBSIDIZED LOAN PROGRAMS-COMME				-25,825	0	0	0	0	0	0%
583050	06302	SUBSIDIZED LOAN PROGRAMS-COMME				214,822	500,000	500,000	198,771	198,771	200,000	-60%
583050	46302	SUBSIDIZED LOAN PROGRAMS-COMME				402,834	370,000	473,079	454,050	473,079	200,000	-58%
<b>Other Subtotal</b>						<b>1,597,714</b>	<b>2,260,000</b>	<b>2,853,163</b>	<b>1,772,276</b>	<b>2,291,059</b>	<b>1,671,450</b>	<b>-41%</b>
<b>5910 COMMUNITY REDEVELOPMENT Subtotal</b>						<b>8,451,858</b>	<b>13,358,363</b>	<b>14,225,336</b>	<b>8,268,911</b>	<b>8,875,376</b>	<b>10,928,549</b>	<b>-23%</b>

**Projection Year: 2017**  
**Budget Projection: 20172**  
**Budget Level: CMRec**



Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY Subtotal</b>						<b>8,451,858</b>	<b>13,358,363</b>	<b>14,225,336</b>	<b>8,268,911</b>	<b>8,875,376</b>	<b>10,928,549</b>	<b>-23%</b>

**Projection Year: 2017**  
**Budget Projection: 20172**  
**Budget Level: CMRec**



Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>6340 COMMUNITY REDEVELOPMENT-PUB WO</b>												
<b>Operating</b>												
531010	12417	CONSULTANTS/PROF SVCS				0	0	0	0	0	433,096	0%
531010	P1601	CONSULTANTS/PROF SVCS				0	135,300	135,300	0	0	135,300	0%
<b>Operating Subtotal</b>						<b>0</b>	<b>135,300</b>	<b>135,300</b>	<b>0</b>	<b>0</b>	<b>568,396</b>	<b>320%</b>
<b>Capital</b>												
565000	12412	CONSTRUCTION IN PROGRESS				8,325	34,700	61,639	56,770	56,770	0	-100%
565000	12417	CONSTRUCTION IN PROGRESS				0	446,714	433,096	0	0	0	-100%
565000	66301	CONSTRUCTION IN PROGRESS				2,871	0	0	0	0	0	0%
565000	86304	CONSTRUCTION IN PROGRESS				15,241	157,200	157,200	47,813	39,663	0	-100%
565000	8630A	CONSTRUCTION IN PROGRESS				20,878	0	0	4,274	0	0	0%
565000	94901	CONSTRUCTION IN PROGRESS				438,121	500,000	10,889	10,889	6,755	0	-100%
565000	99630	CONSTRUCTION IN PROGRESS				108,112	0	0	0	0	0	0%
<b>Capital Subtotal</b>						<b>593,548</b>	<b>1,138,614</b>	<b>662,824</b>	<b>119,746</b>	<b>103,188</b>	<b>0</b>	<b>-100%</b>

**Projection Year: 2017**  
**Budget Projection: 20172**  
**Budget Level: CMRec**



Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>6340 COMMUNITY REDEVELOPMENT-PUB WO</b>												
<b>Other</b>												
573130	0863I	OTHER DEBT SVC COSTS CRA				0	842,035	1,284,940	1,336,440	1,338,285	1,594,331	24%
<b>Other Subtotal</b>						<b>0</b>	<b>842,035</b>	<b>1,284,940</b>	<b>1,336,440</b>	<b>1,338,285</b>	<b>1,594,331</b>	<b>24%</b>
<b>6340 COMMUNITY REDEVELOPMENT-PUB WO Subtotal</b>						<b>593,548</b>	<b>2,115,949</b>	<b>2,083,064</b>	<b>1,456,186</b>	<b>1,441,472</b>	<b>2,162,727</b>	<b>4%</b>
<b>COMMUNITY REDEVELOPMENT AGENCY Subtotal</b>						<b>593,548</b>	<b>2,115,949</b>	<b>2,083,064</b>	<b>1,456,186</b>	<b>1,441,472</b>	<b>2,162,727</b>	<b>4%</b>

**Projection Year: 2017**  
**Budget Projection: 20172**  
**Budget Level: CMRec**



Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>ADMINISTRATIVE CHARGES</b>												
<b>8904 CHARGES TO OTHER FUNDS</b>												
<b>Operating</b>												
549001		ADMIN CHGS TO GENERAL FUND				236,280	236,280	236,280	216,590	236,280	272,395	15%
<b>Operating Subtotal</b>						<b>236,280</b>	<b>236,280</b>	<b>236,280</b>	<b>216,590</b>	<b>236,280</b>	<b>272,395</b>	<b>15%</b>
<b>8904 CHARGES TO OTHER FUNDS Subtotal</b>						<b>236,280</b>	<b>236,280</b>	<b>236,280</b>	<b>216,590</b>	<b>236,280</b>	<b>272,395</b>	<b>15%</b>
<b>ADMINISTRATIVE CHARGES Subtotal</b>						<b>236,280</b>	<b>236,280</b>	<b>236,280</b>	<b>216,590</b>	<b>236,280</b>	<b>272,395</b>	<b>15%</b>

**Projection Year: 2017**  
**Budget Projection: 2017Z**  
**Budget Level: CMRec**



Object Code	Project Code	Object Desc	Detail Line	Qty	Amount	2015 Actual	2016 Original Budget	2016 Revised Budget	2016 Actual	2016 Projected Budget	2017 CMRec	% Change
<b>Expense</b>												
<b>FUND FUND 130 - COMMUNITY REDEVELOPMENT AGENCY</b>												
<b>INTERFUND TRANSFERS</b>												
<b>9003 TRANSFER TO OTHER FUNDS</b>												
<b>Operating</b>												
549810		INTERFUND TRANSF TO GENERAL FD				1,338,398	0	0	0	0	0	0%
549880		INTERFUND TRANSF TO CAP PROJCT				1,505,807	1,507,961	1,507,961	1,381,553	0	498,446	-67%
549880	0863I	INTERFUND TRANSF TO CAP PROJCT				0	0	15,400,000	14,010,102	15,400,000	0	-100%
<b>Operating Subtotal</b>						<b>2,844,205</b>	<b>1,507,961</b>	<b>16,907,961</b>	<b>15,391,655</b>	<b>15,400,000</b>	<b>498,446</b>	<b>-97%</b>
<b>9003 TRANSFER TO OTHER FUNDS Subtotal</b>						<b>2,844,205</b>	<b>1,507,961</b>	<b>16,907,961</b>	<b>15,391,655</b>	<b>15,400,000</b>	<b>498,446</b>	<b>-97%</b>
<b>INTERFUND TRANSFERS Subtotal</b>						<b>2,844,205</b>	<b>1,507,961</b>	<b>16,907,961</b>	<b>15,391,655</b>	<b>15,400,000</b>	<b>498,446</b>	<b>-97%</b>
<b>FUND 130 Total</b>						<b>12,125,891</b>	<b>17,218,553</b>	<b>33,452,641</b>	<b>25,333,342</b>	<b>25,953,128</b>	<b>13,862,117</b>	<b>-59%</b>
<b>Expense Total</b>						<b>12,125,891</b>	<b>17,218,553</b>	<b>33,452,641</b>	<b>25,333,342</b>	<b>25,953,128</b>	<b>13,862,117</b>	<b>-59%</b>